

Front Page of the IRs Report- 5th. NFP Biannual Report

**INDEPENDENT REVIEWERS TECHNICAL REVIEW OF THE FIFTH BIENNIAL REPORT OF
THE JORDAN FOCAL POINT (JNFP)
BADIA RESTORATION PROJECT
PROJECT 5000304**

REPORT REVIEW

The 5th Biannual Report of the Jordan NFP has been reviewed and reported in the following project reviews corresponding to the *Five Chapters of this Report*.

OVERALL ASSESSMENT OF PROGRAMME STATUS IN CURRENT REPORTING PERIOD

The IRs found that the few undertaken activities were transparent and appropriate. It was noted, however, that the lack of a comprehensive plan, major delays in Project implementation and the persisting lack of a financial management system raise serious concern over the reasonableness of Jordan's management of its funds and Project. If the above issues are not addressed soon, the objectives of the Project may not be achieved in an efficient, timely and appropriate manner.

KEY ISSUES

Through our review, the following significant issues have been identified:

- 1- Overall, the lack of technical capacity within NFP and the weak cooperation with other ministries affected the Project performance and achievements and were reflected on the following:
 - Delays in project implementation.
 - Weak cooperation and support provided by other ministries such as the Ministry of Finance.
 - Very weak and improper financial system.

So, we recommend that NFP further improve its cooperation with other Ministries and enhance its capacity in terms of technical, financial, policy and project management support to deal with the increasing demands of the project moving forward.
- 2- The IRs have noted that despite the fact that the preliminary CAP has been developed and supported by the IRs, and the Governing Council has authorized the release of funds for the related activities, no work has yet started in implementing the preliminary CAP activities. Two million dollars have been released for the CAP Project activities in November 2010 that should have been used by this reporting cycle, are yet to be undertaken. In our view, much of this delay could have been avoided through better cooperation between key Ministries including the Ministry of Finance and the Ministry of Agriculture. In this respect, the IRs strongly urge Jordan to review the role of the Steering Committee and consider better involving the Cabinet of Ministers to ensure the necessary inter-Ministerial coordination. NFP should perceive Rangeland Cooperatives as the main partner in all stages of Project implementation. The IRs also stresses the importance of diversifying the implementing partners to include, local small contractors and the private sector when necessary.
- 3- The IRs are concerned over the continued lack of a financial system which hinders the proper control and follow up over the financial and contractual side of the project. The IRs note that the financial system remains weak with no proper policies and procedures in place. The NFP has submitted two operational audit reports prepared by Ernst and Young (ending 30 June and 31 December 2010), the IRs noted the findings from the audits which stressed the lack of a financial system and the need to establish one as soon as possible. The IR's endorse the findings from those reports and urge the NFP

**INDEPENDENT REVIEWERS TECHNICAL REVIEW OF THE FIFTH BIENNIAL REPORT OF
THE JORDAN FOCAL POINT (JNFP)
BADIA RESTORATION PROJECT
PROJECT 5000304**

to implement the Auditor's recommendations immediately.

- 4- The IRs noted that a sum of \$423,729 (Jerash Project) that has been diverted from the claim funds for use in an unrelated activity by another ministry is not yet recovered in total. The IRs reiterate their concern about this diversion and look forward to the recovery of those funds by December 2011, as committed by Jordan NFP.

- 5- The IRs believe that the Environmental Impact Assessment Study is, in principle, satisfactory, while they question the major assumptions that are adopted by the Feasibility Study, including: water availability, risk management scenario in drought years. The economic feasibility figures are arguable, as well as the water and barley prices do not reflect the economic prices and costs. Therefore, the IRs believe that the water availability which is required for irrigation should be seriously revised. Also, a special economic and financial feasibility should be conducted for the newly-suggested Project area. The IRs noted that although the impact of the Fodder irrigated project can be mitigated; the proposal lack major information to make an informed decision. The IR's request that Jordan NFP provide more information on the water availability, authorization to use water, the mitigation of the environmental impacts, as well as a comprehensive engineer's cost estimate of this project to be able to make the proper decisions.

- 6- The IRs reviewed a project proposal named "Restoration and Sustainable Management of Rangeland in Wadi Al Butm Watershed Area." The IRs recommend that in light of the long-term CAP, that is being developed by NFP, call for proposals to be initiated through a bidding process for selecting the most appropriate one, which can be integrated in the comprehensive plan and submitted as part of the 6th. NFP biannual report.

- 7- In the current 5th Biannual Report, Jordan NFP provided the phasing plan for two years and laid a detailed timeline for the development of the above plan. The IRs support the current phasing plan and look forward to seeing more structured and high quality CAP long-term plan that account for all the award funds by December 2011.

REQUESTED FUNDING RELEASE

Below is the recommendations of the IRs for each funding release requested by NFP:

January 2012 – June 2012

- ECU administration, external auditor and IRs contracts.
"Supported"

- Development of the financial policies and procedures
"Supported"

Sub total Administration

US \$

250,000

80,000

US \$ 330,000

**INDEPENDENT REVIEWERS TECHNICAL REVIEW OF THE FIFTH BIENNIAL REPORT OF
THE JORDAN FOCAL POINT (JNFP)
BADIA RESTORATION PROJECT
PROJECT 5000304**

Project **January 2012 – June 2015**

<ul style="list-style-type: none"> ▪ Implementation of the 1st phase of Irrigated Fodder Crop Project “<u>Not Supported</u>” 	00,000
<ul style="list-style-type: none"> ▪ Restoration and Sustainable Management of Rangeland in Wadi Al Butum Watershed area “<u>Not Supported</u>” 	00,000
<ul style="list-style-type: none"> ▪ Database and Information Unit (DBIU) at HFDB¹. “<u>Supported</u>” 	23,100
<ul style="list-style-type: none"> ▪ Monitoring and evaluation activities of the 1st year of CAP “<u>Not Supported</u>” 	00,000
<u>Sub total</u>	<u>US \$ 23,100</u>
<u>Total Supported Funds</u>	<u>US \$ 353,100</u>

¹ Focus amongst other things on delineating the range sites of the Project areas.

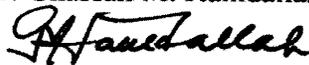
IR REVIEW STATEMENT

The following Independent Reviewers team members certify that the review of the NFP report is complete.

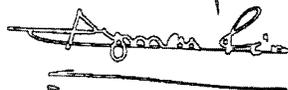
Dr. Mahmud Ayed Duwayri



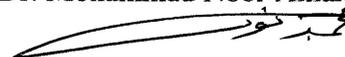
Dr. Ghassan M. Hamdallah



Mr. Ayman R. Al Asmar



Dr. Mohammad Noor Alhamad



Dr. Walid Abed-Rabbah



REVIEW OF KEY ISSUES FROM PREVIOUS IR REPORT	
NFP ACTIONS TO ADDRESS KEY ISSUES RAISED LAST SESSION	IRs COMMENT ON NFP ACTIONS TO ADDRESS KEY ISSUES
<p>The following are Key Issues from the 4th Biannual report:</p> <p>1. The progress on CAP development;</p>	<p>1. NFP formed a Technical Advisory Committee to develop a revised version of the CAP by end of 2011. Close follow up is needed.</p>
<p>2. New orientation for the Project management when UNCC phases-out , end of 2012;</p>	<p>2. In spite that the NFP move to establish a Steering Committee, whose mandate was endorsed by the Cabinet; it seems that not adequate progress was achieved in this direction, as no <i>“alternative management scenario”</i> has been put forward.</p>
<p>3. Socio-economic incentives to receive more focus;</p>	<p>3. This issue is still outstanding and these incentives need to be implemented, with no further delays.</p>
<p>4. The “old issue” related to Community been miss-informed about the Project;</p>	<p>4. The misconception, unfortunately, continues not only on part of local communities; but rather on higher levels, including the Legislative Bodies.</p>
<p>5. Fodder Crop Production Project (concern was related to: delays in studies and pilot activities)</p>	<p>5. The Feasibility Study and the Environmental Impact Assessment for Fodder Crop Project were submitted. Both reports were reviewed by the IR’s and several technical comments and queries were given, to be addressed and answered by the consulting firm.</p> <p>- PMU is called to elaborate on any “pilot/demo work” before up-scaling other project activities.</p>
<p>6. Oversight and monitoring delays in delivery, especially with Shaumari Project.</p>	<p>6. PMU is called to update the IRs on the delays in:</p> <ul style="list-style-type: none"> • Establishing the remaining parts of the fence. • More information about the cost of Safari Vehicles and the purchasing procedure followed. • Revising the work on carrying capacity and finding the min. viable population size for Arabian Oryx and Sand Gazelle. • NFP to request RSCN to submit a “Terminal Report” for Shaumari Reserve Project, including all achieved outputs /activities, as well as the project expenditures.

**CHAPTER I: MANAGEMENT & ADMINISTRATION
BADIA RESTORATION PROJECT**

<p>d. Is there independent verification of field work conducted in accordance with contractual obligations? to ensure transparency?</p>	X		<p>d. The external auditors (Ernst & Young) has issued their first audit report for the period July 2010 to December 2010 which addressed the following points:</p> <ul style="list-style-type: none"> • The accounting internal control structure. • The accounts closing and reporting cycle. • The procurement process. • The finding, accounting, operations and general. NFP should implement the recommendations of this report
<p>C. Database & Information Unit a. Is the DBIU well established to respond to the need of the project?</p>			<p>a. As requested by the IRs, DBIU should extend delineating range sites in the Badia. b. The IRs consider this activity reasonable and support the release of \$23,100 for this activity.</p>
<p>D. Special Issues a. Any special issues reported? If so, are they to be reported to the GC and is adequate detail available to do so?</p>			<p>The DBIU should work on developing monitoring system via remote sensing to measure the degree of recovery in the restored ecosystems. Some more accurate hybrid model of Edwards (1997,1999) that was specially developed for Badia monitoring (other than the conventional NDVI which proved to be less efficient in monitoring sparse vegetations of Badia rangeland) can be employed, as recommended by IR/Alhamad.</p>

**CHAPTER II: GENERAL FINANCIAL MANAGEMENT
BADIA RESTORATION PROJECT**

<p>D. Audit Systems and Procedures</p> <p>a. Are external auditors in place?</p> <p>b. Are there any reported changes or deviations from the applicable laws?</p> <p>c. Are recommendations being addressed adequately?</p> <p>d. Is the scope of the audits sufficient to ensure all financial aspects of the Awards are covered?</p>	<p>X</p> <p>X</p> <p>X</p> <p>X</p>		<p>D. Audit Systems and Procedures</p> <p>a. The External Auditors are in place and issued their report for the period July 2010 to December 2010.</p> <p>b. The Auditors did not report any deviations from the applicable laws.</p> <p>c. IR Alhamad noted that JNFP did not adequately address the following issues as raised by E&Y:</p> <p>1. Lack of criteria for procurement process when deciding which institutes to be invited to implement certain project activities.</p> <p>2. Preparing the Terms of Reference for base line studies and its fees was accomplished by previous IR and later he worked with one institute that executed the study, which warranted a conflict of interest and need further investigation.</p> <p>d. The scope of audit covers the financial reporting and the internal control structure and procedures which is the normal scope of work for External Auditors. Yet the IR's recommended having Technical Auditors for the Project.</p>
<p>E. Special Account and Cash Reporting</p> <p>a. Are the beginning and ending balances reconciled with statements?</p> <p>b. Are all adjusting items sufficiently explained and documented?</p>	<p>X</p> <p>X</p>		<p>a. The report does not include such comprehensive reconciliation, yet through collecting information and figures, balances are reconciled.</p>
<p>F. Special Issues</p> <p>Any special issues reported?</p> <p>a. If so, are they to be reported to the GC and is adequate detail available to do so?</p>			<p>F. Special Issues</p> <p>a. The refund of amounts channeled previously to outside the programme scope "Jerash Project" did not take place, only US \$ 125,000 was returned back out of US \$ 423,000. The amount of US\$12,224,992 representing duplicate claims remains outstanding from the special account.</p>

PROJECT 5000304: RANGELAND RESTORATION COMPONENT

I. TECHNICAL REVIEW & EVALUATION	Yes	No	Notes/Issues
<p>1. Project Plans</p> <p>a. Is the project plan finalized? If so when was it submitted?</p> <p>b. Have there been any changes to the project plan since the last report?</p> <p>c. Are there environmental indicators/criteria that can be used to track the progress and effectiveness of restoration measures? If so are they appropriate?</p>			<p>Project Plans</p> <p>a. The preliminary CAP has been approved in the last two sessions. The IRs requested in their 4th biannual report that NFP develop a long-term CAP. In this current NFP biannual report, NFP submitted a framework/timelines for the development of the long-term CAP by end of 2011 and it will be developed by a Technical Committee contracted by NFP.</p> <p>So, there is an urgent need for Jordan to develop a comprehensive long-term CAP including all the watersheds affected in the Badia to ensure a clear vision of the restoration of rangeland ,better integration of activities and fulfillment of the" Project plans and related budgets "criteria under Decision 269"</p> <p>b. no</p> <p>c. The Evolution and Monitoring (E&M) plan was submitted for a budget of \$106,050. However, the IRs recommend that it is premature to review because a long-term plan for E&M covering all period of the project should be developed and then it will be reviewed according to the long-term CAP plan that is being developed. Therefore, IRs do not support the release of funds and the E&M plan should be integrated in the CAP long-term plan and be submitted in the next biannual report.</p>
<p>2. Phasing Plans</p> <p>a. Has phasing plan been submitted and approved by the Governing Council?</p> <p>b. If so, when?</p> <p>c. Has the Phasing Plan been modified since that time?</p> <p>d. If so, is the revised phasing plan reasonable and appropriate?</p> <p>e. Does the phasing plan continue to be reasonable and appropriate?</p>	<p>X</p> <p>X</p> <p>X</p>	<p>X</p>	<p>2. Phasing Plans</p> <p>a. Jordan NFP provided the phasing plan for two years. The IRs support the current phasing plan.</p> <p>b. The phasing plan for 2 years is submitted In the current 5th Biannual Report to be approved by the GC.</p> <p>c. Yes the phasing plan has been modified to address the preliminary CAP.</p> <p>d. The phasing plan for 2 years is reasonable and supported by IRs.</p> <p>e. However, a revised phasing plan is needed to support the long-term plan that is being</p>

PROJECT 5000304: RANGELAND RESTORATION COMPONENT

			<p>developed by NFP. The IRs are looking forward to seeing the revised phasing plan taking into consideration a more structured and high quality CAP long-term plan, that account for all the award funds, by December 2011. The Phasing Plan for the whole project based on the CAP long-term plan will be reviewed after submission by NFP in the next biannual report.</p>
<p>3. Project Status</p> <p>a. Have the projected activities for the current reporting period been conducted and verified? If not is there an explanation as to why?</p> <p>b. Is the sufficiency of reporting and verification appropriate and reasonable?</p> <p>c. Are the activities consistent with the submitted phasing plan?</p>	<p>X</p> <p>X</p> <p>X</p>	<p>X</p> <p>X</p>	<p>3. Project Status</p> <p>a. Despite the fact that the preliminary CAP has been developed and supported, no work has yet started in implementing the preliminary CAP activities. Two million dollars have been released for the CAP Project activities in November 2010 that should have been used by this reporting cycle, are yet to be undertaken.</p> <p>b. because no work has been reported due to the issue of withdrawal of funds from the special account imposed by the Ministry of Finance which caused the delay, no work has been reported on the CAP except the contracts that have been signed. The verifications will take place in mid-fall 2011.</p> <p>c. yes.</p>
<p>4. Environmental Assessments</p> <p>Where any significant field demonstrations or assessments undertaken in the reporting period? If not, should there have been? If so what was the outcome and</p>			<p>4. Environmental Assessments</p> <p>a. The E&M plan was developed but the IRs request a revision of this plan and be submitted in the next biannual report.</p>
<p>5. Periodic Technical Evaluation</p> <p>a. Is the project being implemented in a reasonable and appropriate way?</p> <p>Consider:</p> <ul style="list-style-type: none"> ▪ Is the plan reasonable and appropriate to achieve the purpose of the award? ▪ Is the approach (procurement procedures and outcomes...) reasonable and appropriate for implementing the project plan? Are timelines appropriate? 			<p>5. Periodic Technical</p> <p>a. This appropriateness is a “<i>matter of scale</i>”.</p> <ul style="list-style-type: none"> • Reasonable but implementation should take a faster pace in order to achieve the Project objectives. • Procurement procedures are following governmental regulations. NFP is planning to establish a Financial Procurement Control System. • Progress could be enhanced further.

PROJECT 5000304: RANGELAND RESTORATION COMPONENT

		<p>questionable and objectionable by Min. of Water and Irrigation.</p> <p>Certain statements in the report are not well justified and/or inconsistent". The economic feasibility figures are arguable, as well as the water and barley prices do not reflect the economic prices and costs.</p> <p>Basically, we believe that the Environmental Impact Assessment Study is, in principle, satisfactory, while question the major assumptions that are adopted by the Feasibility Study, including: water availability, risk management scenario in drought years. Therefore, we believe that the water availability which is required for irrigation should be seriously revised. Also, a special economic and financial feasibility should be conducted for the newly-suggested Project area. The IRs noted that although the impact of the Irrigation Fodder Crop can be mitigated; the proposal lack major information to make an informed decision.</p> <p>Because of the above, the IRs do no support the release of funds for the Irrigation fodder crop project and request that Jordan NFP provide more information on the water availability, authorization to use water, the mitigation of the environmental impacts, as well as a comprehensive engineer's cost estimate of this project to be able to make the proper decisions.</p>
<p>8. Restoration and Sustainable Management of Rangeland in Wadi Al Butm Watershed Area Proposal</p>	<p align="center">X</p>	<p>The IRs noted that Wadi Al Butm project stands alone. The IRs recommend to integrate Wadi Al Butm watershed area into CAP, taking into consideration the essence of BRP which is the development of rangeland cooperative organization as the basic unit to implement the BRP to ensure the sustainable grazing practice and conserve the biodiversity in Wadi Al Butum area. A call for proposals can be announced and a bidding process to be initiated for selecting the most appropriate bid for Wadi Al Butm watershed area.</p> <p>The IRs therefore do not support the release of funds for this proposal and recommend that in light of the long-term CAP, the proposal can be integrated in the comprehensive long-term CAP plan and submitted as part of the 6th NFP biannual report.</p>

PROJECT 5000304: RANGELAND RESTORATION COMPONENT

II. FINANCIAL REVIEW & EVALUATION			
<p>1. Periodic and Total Expenditure</p> <p>a. What were the total expenditures for this project?</p> <p>b. Is the actual expenditure consistent with the planned expenditure?</p>		X	<p>1. Periodic and Total Expend.</p> <p>a. Total expenditure since the beginning is US \$ 1,049,748. The actual expenditure for the reporting period is US \$ 255,572.</p> <p>b. The IR raised their concerns about the weak performance of some activities. Example is the CAP were US \$ 2,000,000 was approved and disbursed in the last reporting period but only little progress have been reported</p>
<p>2. Periodic Financial Review</p> <p>a. Are project expenditures appropriate in the context of the project as a whole?</p> <p>b. Are expenditures reasonable based on the progress achieved in the reporting period?</p> <p>c. Are expenditures and obligations transparent and based on established policy as reported by the NFP?</p> <p>d. Are any deviations reported from established policies and if so, are they justified?</p> <p>e. Is there a request for release of funds? Is the request appropriate and reasonable?</p>	X	X	<p>2. Periodic Financial Review</p> <p>a. The report does not include the detailed list of expenditures incurred during the reported period.</p> <p>b. This issue can't be accessed as projects detailed expenditures are not included.</p> <p>c. The detailed projects expenditures are not included. In addition, the commitments on the current projects are not reported so to reflect the real situation and obligations on the projects.</p> <p>d. No.</p> <p>e. Yes.</p> <ul style="list-style-type: none"> • The IRs do not support the release of \$6,995,000 for the Fodder irrigated project; the proposal lack major information to make an informed decision. The IR's request that Jordan NFP provide more information on the water availability, authorization to use water, the mitigation of the environmental impacts, as well as a comprehensive engineer's cost estimate of this project to be able to make the proper decisions. • The IRs do not support the release of \$1,250,00 for the "Restoration and Sustainable Management of Rangeland in Wadi Al Butm Watershed Area." The IRs recommend to include this proposal in a long-term CAP plan being proposed and submitted as part of the 6th. NFP biannual report.

PROJECT 5000304: RANGELAND RESTORATION COMPONENT

III. SUMMARY OF RECOMMENDATIONS		
<p>1. Are there any significant issues/problems that you would like to bring to the attention of the Governing Council?</p> <p>2. Does the Council need to authorize the release of funds?</p>		<p>1. In view of the soon phasing-out of UNCC from Jordan Badia Restoration Project; it should be adequately obvious that the current Project Management Unit of NFP should be immediately strengthened by the additional qualified staff to shoulder this handed-over task. Equally important is the establishment of Finance Control systems.</p> <p>2. For this project element, the IRs do not support any release.</p>

PROJECT 5000304: SHAUMARI COMPONENT			
I. TECHNICAL REVIEW & EVALUATION	Yes	No	Notes/Issues
1. Project Plans a. Is the project plan finalized? If so when was it submitted? b. Have there been any changes to the project plan since the last report? c. Are there environmental indicators/criteria that can be used to track the progress and effectiveness of restoration measures? If so are they appropriate?	X	X	1. Project Plans a. The 5 th NFP biannual report maintains that this Project is 100% completed. However, pending issues were noticed for fence repairing, no revised work on carrying capacity was conducted and no assessment on the minimum viable population was addressed. Also, the business plan for Safari cars was not fully reasonable (i.e. growth in ecotourism trips and fess are not convincing). Future reporting should focus on sustainable management and the professional management of Eco-tourism activities.
2. Phasing Plans a. Has phasing plan been submitted and approved by the Governing Council? b. If so, when? c. Has the Phasing Plan been modified since that time? d. If so, is the revised phasing plan reasonable and appropriate? e. If not, does the phasing plan continue to be reasonable and appropriate?	X	N	2. Phasing Plans a. The total funds including the additional \$80,000 for the Shaumari project should be accounted for and the final report provided with detailed financial expenditure. b. last session c. no d. - e. the project is being completed and be closed in December 2011.
3. Project Status a. Have the projected activities for the current reporting period been conducted and verified? If not is there an explanation as to why? b. Is the sufficiency of reporting and verification appropriate and reasonable? c. Are the activities consistent with the submitted phasing plan?	X		3. Project Status a. Jordan NFP is in the process of awarding a contract for fixing the fence and this job needs to be closely monitored to ensure timely delivery of this long-awaited job. The report was submitted and reviewed. b. No verification was made. The project did not respond to IRs recommendations on revising the carrying capacity work. c. yes

PROJECT 5000304: SHAUMARI COMPONENT

PROJECT 5000304: SHAUMARI COMPONENT			
<p>4. Environmental Assessments</p> <p>a. Where any significant field demonstrations or assessments undertaken in the reporting period?</p> <p>b. If not should there have been?</p> <p>c. If so what was the outcome and ...?</p>			<p>4. Environmental Assessments</p> <p>a. Nothing in the report on this Environ Assessment.</p> <p>b. Yes, there should be an assessment.</p>
<p>5. Periodic Technical Evaluation</p> <p>c. Is the project being implemented in a reasonable and appropriate way?</p> <p>Consider:</p> <ul style="list-style-type: none"> ▪ Is the plan reasonable and appropriate to achieve the purpose of the award? ▪ Is the approach (procurement procedures and outcomes...) reasonable and appropriate for implementing the project plan? Are timelines appropriate? ▪ Has new information come to light that raise questions about the approach etc? ▪ Is there adequate progress being made. <p>d. Are there any proposed changes to the project/phasing plan (e.g. modifications, adaptive management)? If so do you support these changes?</p>	X		<p>5. Periodic Technical Evaluation</p> <p>a. Although the 5th Report didn't discuss this;</p> <p>A final technical and financial report should be submitted for this project.</p> <p>d. no change.</p>
<p>6. Projected Activities</p> <p>a. Are the projected activities for the next reporting period consistent with the project/phasing plan?</p> <p>b. Are the projected activities reasonable and appropriate?</p>		X	<p>6. Project Activities</p> <p>a. PMU is called upon to closely monitor the implementing institution (RSCN) in order to finish completely all project activities and submit their "<i>Terminal Report</i>". This is important for turning the attention to future management of the Reserve for Oryx and sand Gazelle, as well as to develop it as a qualified Captive breeding Reserve.</p>

PROJECT 5000304: SHAUMARI COMPONENT			
II. FINANCIAL REVIEW & EVALUATION			
<p>1. Periodic and Total Expenditure</p> <p>a. What were the total expenditures for this project?</p> <p>b. Is the actual expenditure consistent with the planned expenditure?</p>			<p>1. Periodic and Total Expenditure</p> <p>a. Total expenditure since the start is \$148,576 and the total actual reporting period expenditures is \$98,297.</p> <p>b. Yes it is consistent with the planned expenditures; yet the IRs ask for a full comprehensive report about the project, coupled with a field visit to assess the situation.</p>
<p>2. Periodic Financial Review</p> <p>a. Are project expenditures appropriate in the context of the project as a whole?</p> <p>b. Are expenditures reasonable based on the progress achieved in the reporting period?</p> <p>c. Are expenditures and obligations transparent and based on established policy as reported by the NFP?</p> <p>d. Are any deviations reported from established policies and if so, are they justified?</p> <p>e. Is there a request for release of funds? Is the request appropriate and reasonable?</p>		<p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>4. Periodic Financial Review</p> <p>a. A full financial, technical and progress report is to be provided by the Contractor regarding Shaumari project in order to judge this project and assess the Contractor's performance. A field visit is recommended to Shaumari site for proper evaluation of implemented outputs/activities, in view of the project scope of work and duties.</p> <p>b. Information is required to judge this point.</p> <p>c. No detailed information was provided for the expenditures made under this project.</p> <p>d. No.</p> <p>e. No request.</p>
III. SUMMARY OF RECOMMENDATIONS			
<p>1. Are there any significant issues/problems that you would like to bring to the attention of the Governing Council?</p> <p>2. Does the Council need to authorize the release of funds?</p>		<p>X</p>	<p>1. Issues</p> <ul style="list-style-type: none"> It is time to proceed with completion of the un-finished jobs, particularly the Fence (which is of absolute necessity for a "Reserve"). The other "revolving issue" is the "Safari Vehicles". These vehicles are equipped for Safari tours, which could be beneficial to the Project. <p>2. No new request for release of funds for Shaumari.</p>